

**COUNCIL FOR THE VILLAGE OF YELLOW SPRINGS
SPECIAL COUNCIL MEETING: GOALS
4-6pm.**

Virtual Meeting

Monday, October 25, 2021

Please note: In accordance with Village Ordinance 2020-36, this meeting will be held as a remote meeting. The public is not permitted to access Council Chambers during the meeting.

THIS MEETING WILL BE LIVE_STREAMED. Anyone can observe the meeting. If you would like to make a statement or otherwise participate, please contact Judy Kintner (Clerk@yso.com or 937-767-9126) to arrange via the Zoom meeting platform. Please be advised that if you wish to participate, you **MUST** identify yourself and your contact information as it will be part of the public record created from the meeting. No unidentified statements or commentary or from platforms other than Zoom will be read into the minutes of the meeting or responded to in real time. Council may establish reasonable uniform limitations on public participation, including time restrictions for comments.

CALL TO ORDER

ROLL CALL

GOALS SESSION

ADJOURNMENT

The next regular meeting of the Council of the Village of Yellow Springs will be held at 7:00 p.m. on **Monday, November 1, 2021** and will be a virtual meeting.

Value #1 - Deepen decision-making processes with active citizen participation and effective representative governance.

Value #2 - Be a model employer actively practicing diversity hiring and a provider of services within a responsible and sustainable fiscal framework.

Value #3 - Be a welcoming community of opportunity for all persons regardless of race, age, sexual orientation, gender identity, ethnicity, economic status, mental/physical ability or religious affiliation.

Value #4 - Pursue a strong economy that provides diverse employment, creates a stable tax base and supports the values of the community, particularly affordability.

Value #5 - Seek, in all decisions and actions, to reduce the community's carbon footprint, encourage sound ecological practices and provide careful, creative & cooperative stewardship of land resources.

Value #6 - Intentionally promote anti-racism, inclusion, equity and accessibility through all policies, procedures and processes.



Draft 2022 Yellow Springs Village Strategic Goals

Values	Goal	2022 Actions	Future/Ongoing Activities	Responsible	Funding + Other Resources
1, 2, 3, 4, 6	Provide Affordable Community	<ul style="list-style-type: none"> Establish ESID & Promote PACE with 1-Pager Identify & Implement Strategic Zoning Improvements Engage Stakeholders/Plan to Expand Housing Options 	<ul style="list-style-type: none"> Strategically Employ Affordable Housing Fund Create Meaningful Actions with "Inclusive YS" Continue Utility Round-Up 		USDA Grants
1, 3, 4, 5, 6	Support Residential Development	<ul style="list-style-type: none"> Work with Developers to Achieve Village Goals Replicate Home, Inc. Pocket Neighborhood Model Form Task Force to Review Best Zoning Practices 	<ul style="list-style-type: none"> Coordinate with YSDC & Other Key Groups Explore Potential Sites for Affordable Rentals 		Home, Inc. Grant
2, 3, 4, 5	Repair & Maintain Infrastructure	<ul style="list-style-type: none"> Reduce Water Loss with Strategic Upgrades Incentivize Storm Water Solutions Improve Resiliency/Capacity of Electric Grid 	<ul style="list-style-type: none"> Emphasize Readiness for Housing/Business Improve Sanitary System Find & Detach Sump Pumps 		PWC Grants
/cC1, 2, 3, 4	Achieve Structurally Balanced Budget	<ul style="list-style-type: none"> Form Finance Committee to Help Track Budget Create Budget Process to Further Engage Public Closely Evaluate Budget for Potential Cost Savings 	<ul style="list-style-type: none"> Identify Revenue Opportunities Pursue Grants/Low-Interest Loans Pilot Participatory Budgeting 		Council Committee
1, 2, 3, 4	Promote Sustainable Growth	<ul style="list-style-type: none"> Finalize Development Plan for Dayton/RR St. Establish Municipal Broadband Utility Implement Best Local Parking Practices 	<ul style="list-style-type: none"> Implement Comp Land Use Plan Affirmatively Market Village Continue Impactful Business Support 		Council
1, 2, 3, 6	Ensure Social Justice	<ul style="list-style-type: none"> Continue Meaningful Anti-Racism Actions Pilot Community/Citizen Review Board Initiative 	<ul style="list-style-type: none"> Improve Data Gathering & Performance Evals Broadly Incorporate CORCLE 		YS Team
1, 2, 3, 4, 5, 6	Facilitate Active Transportation	<ul style="list-style-type: none"> Complete Funded SRTS and ATP Projects Support GC Master Trails Plan Initiative Begin Construction of YS-Clifton Connector 	<ul style="list-style-type: none"> Continue Sidewalk Improvements Better Connections to LMST 		RAISE Grant TAP:
1, 3, 4, 5, 6	Deepen Environmental Resiliency	<ul style="list-style-type: none"> Support Protection of the Jacoby Greenbelt Develop Climate Action & Sustainability Plan Pursue New Village Solar Initiatives 	<ul style="list-style-type: none"> Revitalize Vernay Brownfield 		Clean Ohio Federal Grants
1, 2, 3, 4, 5, 6	Maintain Village Vitality	<ul style="list-style-type: none"> Continue COVID Safety & Relief Activities Actively Cultivate Future Village Leaders Create a Master Parks (with Maintenance) Plan Collaborate with Glen Helen re: Accessibility 	<ul style="list-style-type: none"> Improve Staff-Council Communication Process Support Arts & Culture Activities Enhance Greenspace/Connect Neighborhoods Expand YS Chamber Partnership 		ARPA

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Draft 2021 Yellow Springs Village Strategic Goals

Values	Goal	2021 Actions	Future/Ongoing Activities	Responsible	Resources
1, 2, 3, 4, 6	Provide Affordable Community	<ul style="list-style-type: none"> Establish ESID & Promote PACE with 1-Pager Define Community Land Trust in Zoning Code Identify Utility Cost Management Strategies Incentivize Energy Efficiency Improvements 	<ul style="list-style-type: none"> Utilize Affordable Housing Fund Better Understand Key Issues Create List of Meaningful Actions Continue Utility Round-Up 		
1, 3, 4, 5, 6	Support Residential Development	<ul style="list-style-type: none"> Work with Developers to Achieve Village Goals Develop Partnership Proposal with Home, Inc. Develop Strategies for Family & Mkt-Rate Units 	<ul style="list-style-type: none"> Coordinate with YSDC Continue Technical Assistance Explore Potential Sites for Rentals 		
2, 3, 4, 5	Repair & Maintain Infrastructure	<ul style="list-style-type: none"> Reduce Water Loss with Strategic Upgrades Identify Readiness Needs re: Housing/Business Incentivize Storm Water Solutions Improve Resiliency/Capacity of Electric Grid 	<ul style="list-style-type: none"> Source Water Protection Plan Improve Sanitary System Find & Detach Sump Pumps Refine Utility Improvement Plan 		
1, 2, 3, 4	Achieve Structurally Balanced Budget	<ul style="list-style-type: none"> Form Finance Committee to Help Track Budget Finalize Recommendations re: Paid Parking Create Budget Process to Further Engage Public 	<ul style="list-style-type: none"> Identify Revenue Opportunities Pursue Grants/Low-Interest Loans Pilot Participatory Budgeting 		
1, 2, 3, 4	Promote Sustainable Growth	<ul style="list-style-type: none"> Develop ED Strategy Focused on Localism Finalize Development Plan for Dayton/RR St. Establish Municipal Broadband Utility 	<ul style="list-style-type: none"> Implement Comp Land Use Plan Affirmatively Market Village Continue Impactful Biz Support 		
1, 2, 3, 6	Ensure Social Justice	<ul style="list-style-type: none"> Continue Meaningful Anti-Racism Actions Pilot Citizen Review Board Initiative Establish Village Team Engagement Surveys Launch "Community Sit-Downs" with Officers 	<ul style="list-style-type: none"> Increase Citizen-PD Engagement Improve Data Gathering & Eval. Broadly Incorporate CORCLE Policy Impacts on Disadv. Groups 		
1, 2, 3, 4, 5, 6	Facilitate Active Transportation	<ul style="list-style-type: none"> Complete SRTS and ATP Projects Launch YSPD Bike Officer Program Support GC Master Trails Plan Initiative 	<ul style="list-style-type: none"> Continue Sidewalk Improvements Better Connections to LMST Implement Bike Friendly Recs 		
1, 3, 4, 5, 6	Deepen Environmental Resiliency	<ul style="list-style-type: none"> Support Protection of the Jacoby Greenbelt Develop Climate Action & Sustainability Plan Pursue New Village Solar Initiatives 	<ul style="list-style-type: none"> Revitalize Vernay Brownfield Expand Regional Partnerships Promote Wildlife Habitat Strategy 		
1, 2, 3, 4, 5, 6	Maintain Village Vitality	<ul style="list-style-type: none"> Continue COVID Safety & Relief Activities Facilitate completion of the YS Dog Park Actively Cultivate Future Village Leaders Create a Master Parks (with Maintenance) Plan Collaborate with Glen Helen re: Accessibility 	<ul style="list-style-type: none"> Support Arts & Culture Activities Improve Parks & Greenspace Better Connect Neighbourhoods Support Care Response Initiatives Expand YS Chamber Partnership 		

2022 Goals from Laura A. Curliss, Council Member

Goal or Service Area	2022 Actions	Future/ongoing activities	Values
Governance	<p>Revise Council Rules; Limit packet size; establish complaint procedures and due process;</p> <p>Charter review (probably time – every 5 years), including consideration of merits of Executive Mayor form of government for responsiveness to electorate;</p> <p>Establish Council Committees for Public Works, Public Safety; Finance.</p> <p>Rationalize other Council assignments and workload;</p> <p>Personnel Policy Manual review;</p> <p>Improve intergovernmental relations with Township, have a semi-annual meeting?</p>		<p>Re-establish democratic norms;</p> <p>Establish Due Process for “complaints”;</p> <p>Deepen Council expertise, provide structure for legislating and over budget</p>
Budget	<p>Establish 6 month reserves;</p> <p>Establish Finance Committee;</p> <p>Start discussion on what needs to change to address shortfalls in the budget;</p> <p>Start budgeting in August in Council Committees with citizen participation;</p> <p>Make hard choices to create room in budget for priorities.</p> <p>Value and reward cost effectiveness and cutting where it makes sense</p>		
Affordability focusing on what government controls	<p>Envision holding the line on tax rates;</p> <p>Consider shared services with other communities/jurisdictions as opportunities arise;</p> <p>Examine utilities costs;</p>	<p>Tax collection efforts with regard to transient workforce;</p> <p>Continue utility round up</p>	<p>Responds to citizen concerns about overall affordability of local government taxes and utility costs</p>

2022 Goals from Laura A. Curliss, Council Member

Residential development	Make contacts with market rate condo and apartment developers; Wetland delineation study of Glass Farm to determine appropriateness; Infill sites inventory and discussions about an “Infill/Rehab First” approach; Discuss artist “live-work” spaces; Discuss opportunities with Antioch College	Evaluate opportunities to assist in the low-moderate income space; project assistance to Home Inc as appropriate.	Assist others with housing development
Hard Infrastructure – Sewer, Water, Streets, Stormwater; Electric	Implement Traffic Control map and legislative process for changes; Sidewalks (CDBG?) improvements; Reduce Water Loss; Unhook YS Grant Matching Program – sumps and downspouts; Large commercial solar project on industrial legacy land; Residential solar – RFP 2.0; Moratorium on any new street light installations without public review	Continue with Municipal Broadband Pilot.	Provides key core mission services competently and professionally
Village buildings, facilities, public ROWs and grounds	Pool 2.0 – Start envisioning the future of the pool facility; Update Street Tree Plan, policy, implement one area improvement with Tree Committee;	Continue energy efficiency improvements at Village properties; Improve lighting design to reduce escaped light impacts at Sutton Farm and other buildings;	Responsible management of our properties

2022 Goals from Laura A. Curliss, Council Member

<p>Green Infrastructure (includes Parks)</p>	<p>Think about public spaces improvements; 30x30 project? Wetland delineation study; Work with SB to plan for the permanent preservation of ML Greenspace; Explore renaming “Glass Farm” and value of improved riparian management</p>		
<p>Active Transportation</p>	<p>Preserve Bike/Ped Future Trail Corridors; Improve or construct one section of separated trail; Bike Parking improvements; Clifton connector update</p>	<p>Complete SRTS and ATP Project; Budget for sidewalk improvements or get grant funding</p>	<p>Health and environmental benefits</p>
<p>Economic Development/Sustain Local Business</p>	<p>Implement Parking app to guide visitors; talk to SB about leasing weekend parking space in lieu of creating more; Discuss Commercial and Economic development priorities with YSDC; Engage with Chamber of Commerce leaders on revitalization;</p>	<p>Keep abreast of COVID funding for businesses</p>	<p>Support economic vitality</p>
<p>Policing Reform, Justice System Reforms, Social Justice</p>	<p>If citizens want less policing, what does that mean? What changes? Establish a Citizen Review Board; Continue review of evidence-based reforms; Body Cam policy review;</p>	<p>Continue review charging and use of Mayor’s Court</p>	<p>Anti-racism efforts; Aspire to implement justice and uphold citizens rights</p>

2022 Goals from Laura A. Curliss, Council Member

Environmental Issues	Move Verney clean up forward; Coordinate with other groups to continue CASP; Continue support of Jacoby Greenbelt; Dark Skies Legislation; Update Source Water Protection Plan;		Preserve and protect vital environmental resources
Cultural Revitalization	Create a Support Plan for Cultural Revitalization with Arts Commission; Evaluate indoor and outdoor spaces for cultural activities, barriers to use.		Providing a vibrant cultural life for citizens and visitors; enforcing and creating a liberal (free) thinking and creative culture

10/24/2021

TO: Yellow Springs Village Council

FROM: Marianne MacQueen

RE: October 25th Goals Meeting

Thoughts on our 2022 Goals

1. Provide Affordable Community: I support the goal of Establishing and ESID and Promoting PACE as listed in the 2022 Draft.

I also think that supporting and encouraging the YSDC to engage in sustainable economic development is critical.

- a. Here are some other things that I think support affordability
 - i. Walk and bikeability
 - ii. Being able to work in town
 - iii. Social, cultural, education opportunities
 - iv. Zoning that supports entrepreneurship/home businesses
 - v. A Sharing Economy
 - vi. Various types of housing options and zoning that allows these
 - b. Here are some obstacles to affordability
 - i. Lack of housing options, especially rental housing
 - ii. Lack of a diverse local economy that offers good job opportunities
 - iii. Taxes & utility costs
2. Support Residential Development: I support the goals listed in the 2022 Draft.

The Village Government is limited in terms of what it can do to promote the types of housing we need, as based on the Housing Needs Assessment. In large part this is a structural issue based on market supply and demand and the increasingly high cost of housing. One of the biggest things we can do is to ensure that our zoning code is as flexible as possible to allow more moderate cost and dense housing production. In the final analysis we depend on housing developers and those with the capacity to provide capital for housing projects. Unfortunately, Yellow Springs no longer has any for-profit housing developer. Here are my proposals:

- a. The Village Government work with the YSDC, Home, Inc., Antioch College, Resilient Yellow Springs, and other partners to create a Housing Summit to get serious about addressing our housing issues. The summit would:
 - i. Provide education on our current housing situation, needs and future projections.
 - ii. Provide the community and stakeholders with the information they need to understand the factors that are causing this situation.
 - iii. Develop options for how to address the situation
- b. Provide seed money investment for the next Home, Inc. project.
- c. Establish a task force to review current best zoning practices that encourage a range of housing options. Revise our zoning code accordingly.

3. Repair & Maintain Infrastructure: I support the goals that are listed in the 2022 Draft.

This is the fundamental function of our Village Government. Council does play a decision-making role by listening to and supporting Staff in order to make the best-informed decisions. Staff has been very successful in identifying water loss, correcting that and continues to work this. The Village Government has established new storm water mitigation legislation and should continue to investigate mitigation on Village-owned land. I am confident that Staff will continue to maintain, repair, upgrade our electric system as needed and advise Council as needed.

- a. Consider establishing storm water as a utility and fund/charge accordingly.
- b. The Village could provide education for residents and businesses on stormwater mitigation in conjunction with increasing native habitat. Perhaps grants could be sought for this purpose.

4. Achieve Structurally Balanced Budget: I support both goals listed in the 2022 Draft.

It is critical that we develop a Finance Committee that includes Council, Staff, and perhaps, community members. Council and staff need to work closely to ensure that the fundamental services can be funded and that additional Staff and Council projects and activities are integrated in a sustainable way.

- a. As the biggest expense in the General Fund budget, we need to find ways to ensure that the YSPD is as efficient as possible. This includes having flexible scheduling that meets daily needs, re-evaluating our intake system and overtime costs. The new chief should be hired with this in mind. In making these recommendations, I am in no way implying that our department is not doing excellent work. This is a difficult balancing act.
- b. We should continue to look at ways to increase income through fees and revisions to our reciprocal taxation.

5. Promote Sustainable Growth: I support the goals listed in the 2002 Draft.

This is an area in which Village Government is limited in what it can do. It can provide seed money for projects; it can promote the land it owns for economic development. Two ways it can promote a local economy are by 1) encouraging and supporting the Yellow Springs Development Corp to engage in development activities and; 2) ensuring that our zoning supports entrepreneurship, for example, by allowing people to work out of their homes or live in their shops.

6. Ensure Social Justice: I support the goals listed in the 2022 Draft.

I would also like to see the Village Mediation Program seek ways to encourage exchange of ideas and opinions in a way that promotes collaboration and learning rather than

polarization. It is only when people feel safe that they can really be free to fully express themselves without personal attacks and retribution.

- a. I believe that the Citizen's Review Board should start as a pilot project in 2022, perhaps using the Village Mediation Program as a support for intake of complaints as a first step. The purpose of a pilot project would be to provide information on the number and types of complaints so that the program could most effectively be built out to meet actual needs.

7. Facilitate Active Transportation: I support the goals listed in the 2022 Draft.

- a. Create a committee to begin working on the Active Transportation Plan.
 - i. Task the committee with finding ways to educate homeowners about the importance of maintaining sidewalks and encouraging them to do so

8. Deepen Environmental Resiliency: I support the goals listed in the 2022 Draft.

- a. I would like to see the Climate Action & Sustainability pilot project extended into 2022 so that the actual CASP can be completed and a funding stream developed. However, I am concerned that it currently does not have Staff support or the full support of Council. Without Staff support and involvement, I don't think it makes sense for the Village Government to continue to fund this work. I'm not sure where to go with this and value Staff and Council input.
- b. Fund a wetlands delineation study on the Glass Farm and, depending on the result of that study, fund a conservation housing development concept.

9. Maintain Village Vitality: I support the goal of COVID Safety as listed in the 2022 Draft.

I'm not clear the meaning of "Cultivating Future Leaders" or "Collaborating with Glen Helen re: Accessibility".

- a. I think a Master Parks Plan is important and, if we had a Climate Action & Sustainability Plan, it would fall under that. I think this goal needs to be carried out over several years and should include incorporating native habitat and stormwater mitigation strategies as part of the plan.
- b. Many areas of community vitality are not directly part of Village Government including cultural, educational and recreational activities; democratic decision-making; having a diverse population; and accessible health care.

10. Staff – Council Relationship: It is important to the effectiveness of Village Government for Staff and Council to work together. Given our different roles and the organizational structure, that can be difficult. We need better ways to communicate between Staff and Council so that we are not working at cross purposes. Should we explore the idea that Laura suggested of having committees that include Staff and Council members? Should we have Council members regularly attend staff meetings? I don't have the answer but I think it is an issue that needs to be addressed.