

**VILLAGE OF YELLOW SPRINGS, OHIO
RESOLUTION 2019-07
ADOPTING VILLAGE COUNCIL ANNUAL GOALS FOR 2019**

Whereas, Village Council adopts goals to guide decision making and resource allocation for the Village, and

Whereas, Village Council has publically collaborated as to the aspirations, needs and vision for the community, and

Whereas, Village Council has and will continue to seek input from the community in goal setting for 2019,

**NOW, THEREFORE, COUNCIL FOR THE VILLAGE OF YELLOW SPRINGS, OHIO
HEREBY RESOLVES THAT:**

Section 1. Council has identified the following values as the basis for their 2019 Goals:

Value 1: Deepen decision-making processes with active citizen participation and effective representative governance.

Value 2: Be a model employer actively working to achieve diversity in hiring and employee retention and a provider of services within a responsible and sustainable fiscal framework.

Value 3: Create a welcoming community of opportunity for all persons regardless of race, age, sexual orientation, gender identity, ethnicity, economic status, mental/physical ability or religious affiliation.

Value 4: Pursue a strong economy that provides diverse employment, creates a stable tax base and supports the values of the community, particularly affordability.

Value 5: Seek, in all decisions and actions, to reduce the community's carbon footprint, encourage sound ecological practices and provide careful, creative and cooperative stewardship of land resources.

Value 6: Intentionally promote anti-racism, inclusion, equity and accessibility through all policies, procedures and processes.

Section 2. The 2019 Council Goals as detailed in the attached Exhibit A are hereby approved.

Brian Housh, President of Council

Passed: 3-4-2019

Attest: _____
Judy Kintner, Clerk of Council

ROLL CALL

Brian Housh__Y__ Marianne MacQueen__Y__ Kevin Stokes__Y__
Lisa Kreeger__Y__ Kineta Sanford__Y__

Value #1 - Deepen decision-making processes with active citizen participation and effective representative governance.

Value #2 - Be a model employer actively practicing diversity hiring and a provider of services within a responsible and sustainable fiscal framework.

Value #3 - Be a welcoming community of opportunity for all persons regardless of race, age, sexual orientation, gender identity, ethnicity, economic status, mental/physical ability or religious affiliation.

Value #4 - Pursue a strong economy that provides diverse employment, creates a stable tax base and supports the values of the community, particularly affordability.

Value #5 - Seek, in all decisions and actions, to reduce the community's carbon footprint, encourage sound ecological practices and provide careful, creative & cooperative stewardship of land resources.

Value #6 - Intentionally promote anti-racism, inclusion, equity and accessibility through all policies, procedures and processes.

Yellow Springs Village Council 2019 Strategic Goals

Values	Goal	2019 Actions	Future/Ongoing Activities	Responsible	Resources
1, 2, 3, 4, 6	Provide an affordable community with a high quality of life that encourages a diverse resident base in terms of race, age, economic status, sexual orientation, gender identity, ethnicity, ability and religious affiliation.	<ul style="list-style-type: none"> Evaluate utility rates and related policies to identify tactics to improve affordability Utilize YS Designated Community Improvement Corporation to promote affordability goals Develop 'energy efficiency' & other education programs; incentivize improvements to properties translating to resident cost savings Design and implement strategies to preserve low and moderate income housing (see housing goal) Complete a Community Health Assessment 	<ul style="list-style-type: none"> Identify other strategies that could help residents manage utility costs Review income/property tax structures in conjunction with determining operating levy needs Continue the collaborative effort to improve quality of life and reduce cost of living via Culture of Health initiative 	<ul style="list-style-type: none"> P. Bates Council J. Burns Finance Advisory Committee Housing Advisory Board 	<ul style="list-style-type: none"> Human Relations Commission Env. Commission Planning Commission Citizens Local nonprofits DCIC Miller Fellow
1, 3, 4, 5, 6	Promote retention, rehabilitation and development of diverse types of rental and home-ownership housing to meet current and future needs with focus on low-income, workforce, and senior households to result in mixed-income, environmentally sustainable neighborhoods.	<ul style="list-style-type: none"> Create a Housing Plan that includes: <ul style="list-style-type: none"> Formal Partnership with Home, Inc. Potential changes to zoning to encourage housing development Design, criteria and structure for Affordable Housing Fund Identification of funding sources for housing Buy-in and collaborative relationships with stakeholders Plan for incentives for housing development Plan for preservation/rehab of existing housing stock Marketing Plan, including Affirmative Mktg Plan for mixed-income development, with rental & ownership housing on Glass Farm Complete updated Comprehensive Land Use Plan 	<ul style="list-style-type: none"> Identify Glass Farm developer(s) Initiate development plans that provide for recreation, education, environmental/green energy needs Work with large parcel owners & developers to encourage housing dev. in line with vision, strategies, goals & agreed-upon incentives Utilize tactics to increase housing unmet by market, i.e. low-income rental, workforce home ownership & accessible units Encourage housing development for middle-income families Plan housing in concert with econ dev. & other stakeholder projects Support at least one rehab project 	<ul style="list-style-type: none"> Council Village Manager Planning & Zoning Administrator Village Staff Planning Commission VM Housing Advisory Board Home, Inc. YSDCIC 	<ul style="list-style-type: none"> For & Nonprofit Developers Private & Public Funders Other consultants Antioch College YS Schools YS Senior Center Landowners Community Members Miami Township
2, 3, 4, 5	Engage in continuous infrastructure development that promotes Dig Once, Complete Streets and other economic and strategic best practices to facilitate a more robust and resident/business friendly community.	<ul style="list-style-type: none"> Define model (e.g. Public-Private Partnership) to deliver improved/affordable broadband internet services to residents/businesses Adopt Updated Comprehensive Land Use Plan Study, assess and develop plans to improve water distribution, electric distribution, sewer and storm water and systems Finalize Tree Ordinance to support a healthy tree canopy while protecting infrastructure 	<ul style="list-style-type: none"> Continue to monitor source water protection area, especially properties of potential high risk 	<ul style="list-style-type: none"> J. Burns P. Bates B. Ault Council Planning Commission 	<ul style="list-style-type: none"> Springs-Net MVECA Env. Commission OEPA Citizens Planning Comm.

Last Updated: Jan 31, 2019 CODING – Accomplished/Action Plan In Place, In Process/Actively Being Worked On, Lacks Action Plan/Priority?

Ex. A Res. 2018-04

1, 2, 3, 4	Take action to avoid a deficit budget, recognizing the importance of “right-sizing” funds, some of which may reflect sitting on reserves rather than appropriately investing current taxpayer dollars	<ul style="list-style-type: none"> Design & implement paid parking strategy to improve residents’ & local businesses’ situations Intentionally form community partnerships to maintain services, e.g. JBCP & ball field users Develop plan for operation levy renewal Deeply analyze investments to increase ROI Pilot some level of ‘participatory’ budgeting 	<ul style="list-style-type: none"> Identify other potential revenue generating opportunities Continue to actively pursue grant funding and low-interest loans Carefully review 2019 budget for possible cost savings in 2020 	<ul style="list-style-type: none"> Fin. Comm. C. Harris Village Team J. Burns P. Bates Council 	<ul style="list-style-type: none"> Community Groups Citizens Treasurer
1, 2, 3, 6	Embody a Village culture that is welcoming to all, anti-racist and proactive about maintaining a diverse community.	<ul style="list-style-type: none"> Review and update Village recruitment, evaluation and retention policies/processes to ensure that communities of color included in outreach, diversity prioritized in hiring/retention, and personal development supported/encouraged Support inclusive/diverse arts & cultural events 	<ul style="list-style-type: none"> Ongoing review and implementation of best practices 	<ul style="list-style-type: none"> Council YSPD/Community Outreach Specialist Village Team 	<ul style="list-style-type: none"> JSC 365 Project HRC ACC Ohio AG Diversity Liaison
1, 2, 3, 4	Execute an economic sustainability strategy to support existing businesses and entrepreneurs and attract new opportunities that support the values of the community.	<ul style="list-style-type: none"> Develop ED strategy focused on “localism” & “entrepreneurship”; initiate 1-3 collaborations Update Comprehensive Land Use Plan Create “CBE” Mktg Plan to attract good fit Plan for business expansion needs Explore business incubator/entrep. center Finalize Development Plan for Dayton/RR property that complements LMS Trail 	<ul style="list-style-type: none"> Update and develop ED tools, e.g. property inventory, web presence Actively promote opportunities to developers and businesses 	<ul style="list-style-type: none"> D. Swinger Council P. Bates ESC Planning Commission 	<ul style="list-style-type: none"> Vision YSMT Bus. Retention/Expansion Survey Smart Growth Task Force Report Citizens YS Chamber DCIC
1, 2, 3, 6	Establish a model Village Justice System that supports a just, safe and welcoming community across race, age, economic status, sexual orientation, gender identity, ethnicity, ability and religion; the entire Village Team will work in concert to be proactively anti-racist	<ul style="list-style-type: none"> Review progress to attain Guidelines for Village Policing, including actions taken by Council, YSPD, JSTF and community partners with focus on achievement of desired outcomes Work with HRC to host community conversation re: Village Justice System Explore formation of citizen review/advisory body that is aligned with Village goals Recommend policy to address disparate impacts of local justice system on economically or otherwise disadvantaged groups 	<ul style="list-style-type: none"> Update YSPD policy to reflect Village Values & address impacts on economically disadvantaged Increase public understanding of YSPD policy & practice Implement alt. municipal policing approaches to drug addiction Continue research/data collection to evaluate progress and develop best Village Policing practices 	<ul style="list-style-type: none"> Council Mayor Corinne Chief Carlson & Police Team HRC Solicitor JSC P. Bates 	<ul style="list-style-type: none"> 365 Project Village Mediation US Department of Justice Initiatives in Other Communities TCN NAMI
1, 2, 3, 4, 5, 6	Develop high quality integrated surface transportation infrastructure system that contributes to improved quality of life by promoting safety, recreation, env. sustainability, health, equity/inclusion & economic development.	<ul style="list-style-type: none"> Develop a solid strategy for sidewalk improvements Create plan for further addressing high priority areas, e.g. W.S. College & Dayton Streets Design strategies based on Bike Friendly results Create implementation plan for YS AT Plan 	<ul style="list-style-type: none"> Evaluate & address bike-ped amenities and signage needs Educational activities – collaborate with YS Schools 	<ul style="list-style-type: none"> Plan. Comm. P. Bates D. Swinger J. Burns YSPD AT Comm (?) 	<ul style="list-style-type: none"> SRTS study/plan Sidewalk research YS Active Trans Comm/Bike YS MVRPC ODOT/ODH
5	Complete protection of key properties in Jacoby Greenbelt, protecting additional 1000 acres in sub-watersheds; encourage conservation practices that protect soil & water, preserving the agricultural nature of the Greenbelt and protecting water resources surrounding the Village.	<ul style="list-style-type: none"> Support TL T educational events and opportunities Authorize financial matches for targeted properties as needs arise Develop plan to reclaim Vernay property and utilize in a productive & safe manner 		<ul style="list-style-type: none"> P. Bates Council Planning Commission TLT 	<ul style="list-style-type: none"> TLT Partners Greenspace Fund Environmental Commission Citizens

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